

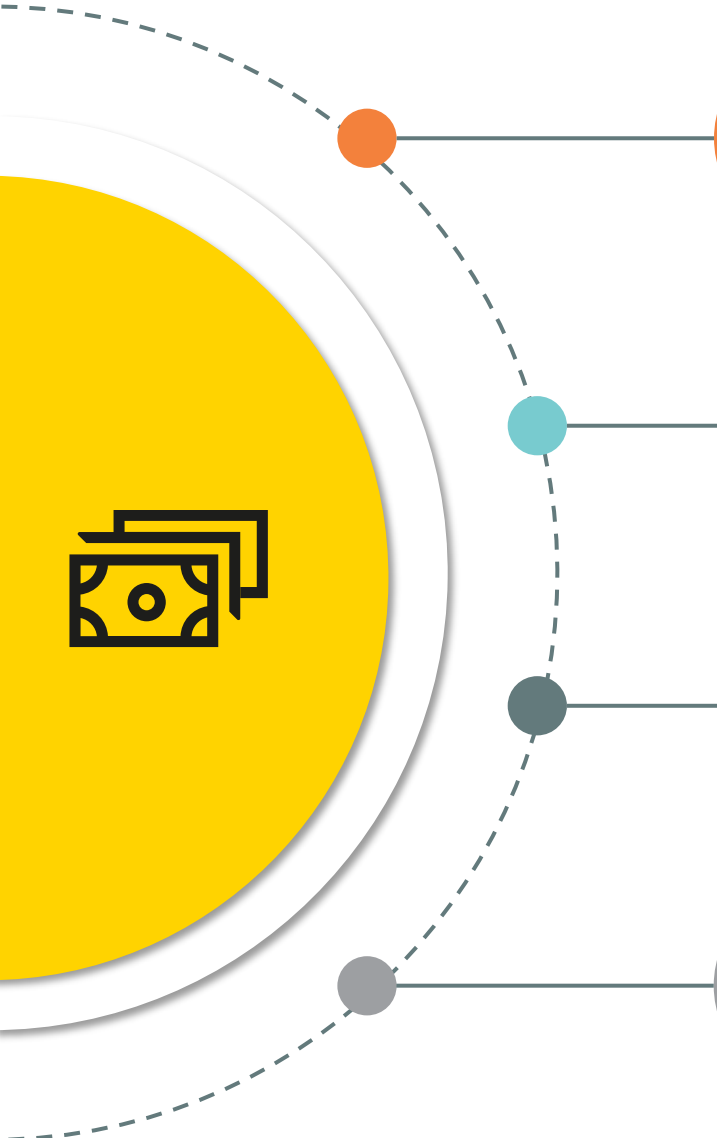
Results Presentation

Q1 2026

Javier Hergueta - CFO
Miguel Bandrés - IRO

4 / May / 2026





"The European Central Bank advises holding cash as a precaution against the Iran war, international tensions, possible cyberattacks, blackouts and vulnerabilities in digital payment systems."

Source: Business Insider

"Switzerland safeguards cash after a vote that has drawn the attention of Europe and the international financial system. The Alpine country has decided to intervene to ensure that banknotes and coins remain part of everyday life"

Source: POLITICO Europe

"Australia: the central bank reinforces access to and distribution of cash: The regulator reviews the future of cash, highlighting the need for a sustainable cash-access system, especially in regional and remote areas"

Source: Monetary Brief (RBA – Payments System Board)

Cash in circulation in the Indian economy rose to a record 40 lakh crore rupees this January. This was 11% higher than in January 2025"

Source: Indiatoday.in



Highlights of the period: Net profit growth with accelerating transformation and lower Net Debt, in uncertain environment.

1. Highlights of the period
Javier Hergueta – CFO



Sales (-3.7%)

- Organic growth +3.2%.
- Positive trend in Europe (+3.6%).



EBITA margin 11.3%

- EBITDA margin in line with 1Q 25.
- Net profit growth YoY +8.1%.



Transformation 36.4% of sales

- Growth in Transformation Products +6.2%.
- Penetration +340bps YoY.



FCF €6m

- LTM Net Debt down €47m.
- Lower Working Capital use



Other

- Sale of AVOS in Argentina/Paraguay
- Treasury share cancellation (buyback)

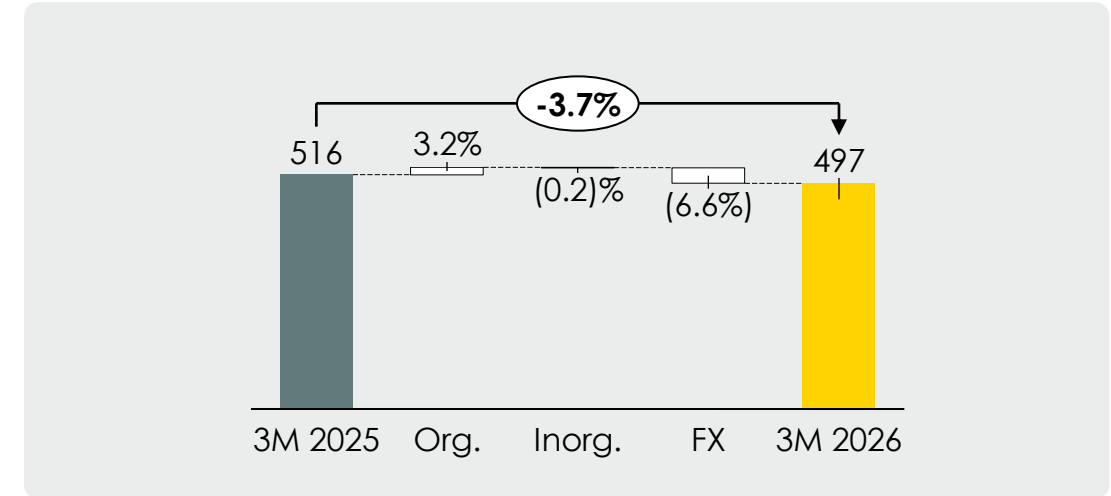


Profit and Loss Account ⁽¹⁾

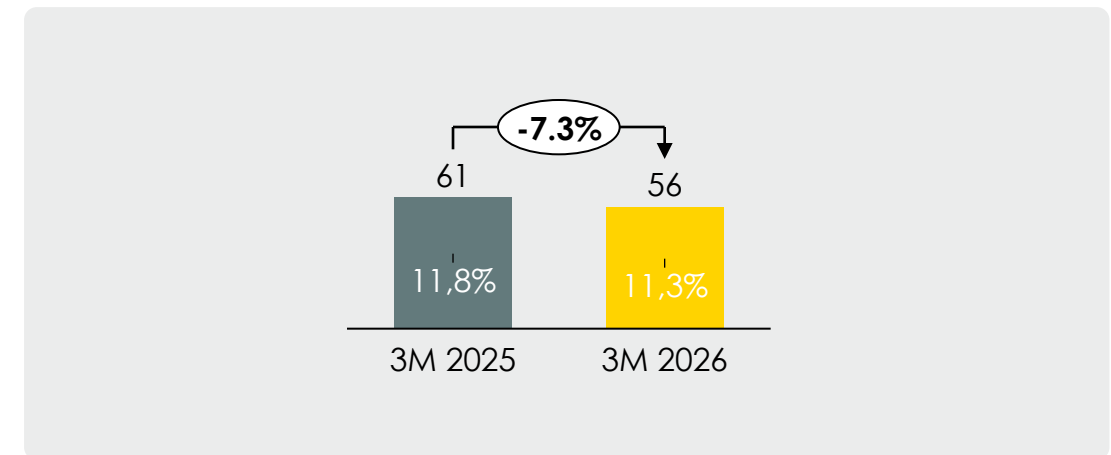
2. Profit and Loss Account
Javier Hergueta – CFO

Million Euros	3M 2025	3M 2026	VAR %
Sales	516	497	(3.7%)
EBITDA	90	86	(4.2%)
Margin	17.4%	17.3%	
Depreciation	(29)	(30)	
EBITA	61	56	(7.3%)
Margin	11.8%	11.3%	
Amortization of intangibles	(6)	(5)	
EBIT	55	51	(7.5%)
Margin	10.7%	10.2%	
Financial result	(12)	(6)	
EBT	43	44	2.5%
Margin	8.4%	8.9%	
Taxes	(20)	(19)	
Tax rate	45.0%	42.0%	
Net Profit	24	26	8.1%
Margin	4.6%	5.2%	
Minority interest	(1)	(1)	
Consolidated Net Profit	23	25	7.8%
Margin	4.5%	5.0%	
EPS⁽²⁾	1.55	1.68	8.6%

Total sales⁽¹⁾ (€m, %)



EBITA evolution (€m, %)



(1) Figures according to IFRS 21 & 29 (hyperinflation accounting) and IFRS 16 (leases). (2) EPS in euro cents of the total number of shares existing at the end of each fiscal year.

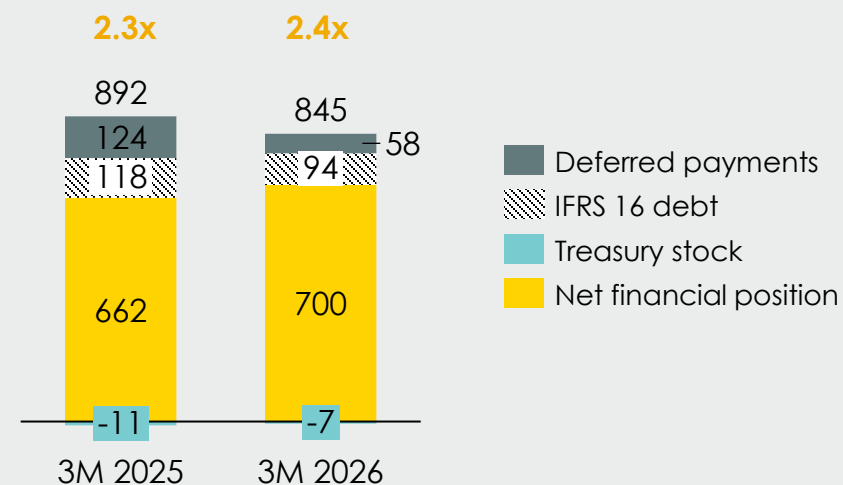


Cash Flow and Net Debt ⁽¹⁾

Million Euros	3M 2025	3M 2026
EBITDA	90	86
Provisions and other items	(5)	(20)
Income tax	(21)	(20)
Acquisition of PP&E	(18)	(22)
Changes in working capital	(40)	(18)
Free Cash Flow	5	6
% Conversion ⁽²⁾	80%	75%
Interest payments	(12)	(10)
M&A payments	0	15
Dividend & treasury stock	(4)	(2)
Others	(8)	(2)
Total Net Cash Flow	(18)	7
Net financial position (beg. of period)	(643)	(711)
Treasury Increase/(decrease)	(18)	7
Foreign Exchange rate	(1)	4
Net financial position (end of period)	(662)	(700)

Leverage ratio

(Total Net Debt / LTM EBITDA)⁽¹⁾



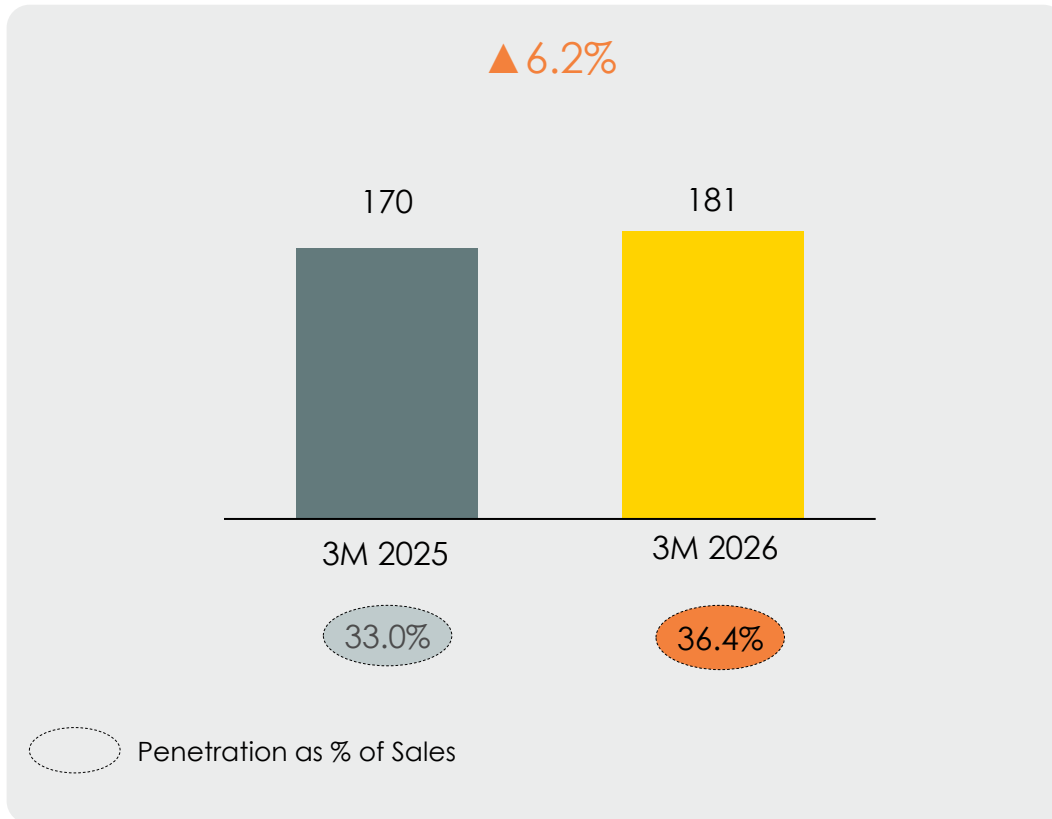
- Positive FCF, in line with the previous year.
- LTM Net Debt down €47m.
- Leverage ratio 2.4x (+0.1x vs 1Q 2025).

(1) Figures according to IFRS 21 & 29 (hyperinflation accounting) and IFRS 16 (leases); (2) Conversion ratio: (EBITDA - Capex) / EBITDA.



Transformation: Transformation Products reach 36.4% of sales

Transformation Products (€m) (1)



Transformation **Products +6.2%**.

Transformation **Products penetration 36.4%**.

Strong performance from **Cash Today**.

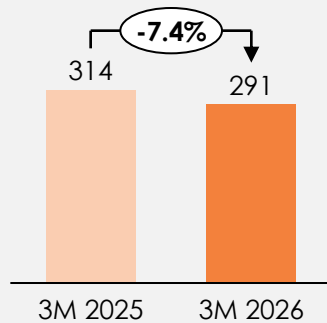
(1) Figures reported according to hyperinflation accounting standards (IAS 21 & 29).



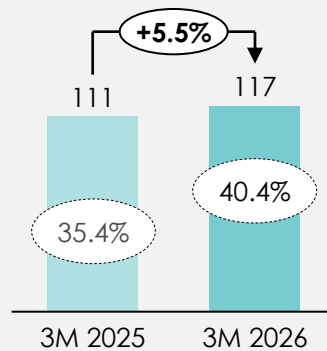
58% of group sales

Org: +1.5%
Inorg: +0.0%
FX: (8.9%)

Sales
(€m)



Transformation
Products
(€m, % sales)



Penetration as % of Sales



Organic growth +1.5%.

Transformation **Products +5.5%**, with **penetration** above **40%**.

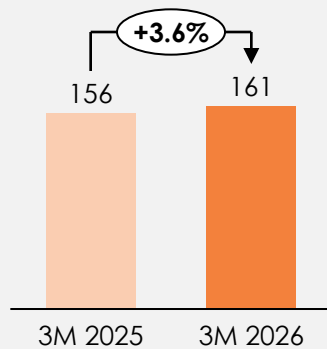
(1) Figures according to hyperinflation accounting standards (IFRS 21 & 29); (2) FX includes the impact of foreign exchange and IFRS 21 & 29.



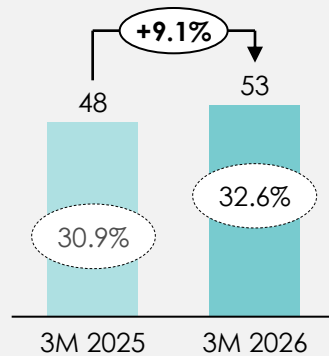
32% of group sales

Org: +3.8%
Inorg: +0.0%
FX: (0.2%)

Sales
(€m)



Transformation
Products
(€m, % sales)



Penetration as % of Sales



Sales growth +3.6%.



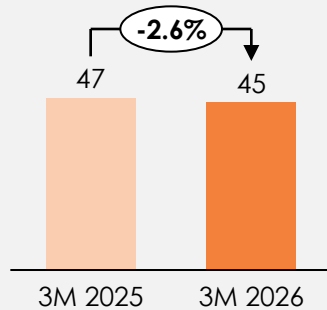
Transformation Products penetration
+170bps to 32.6%.



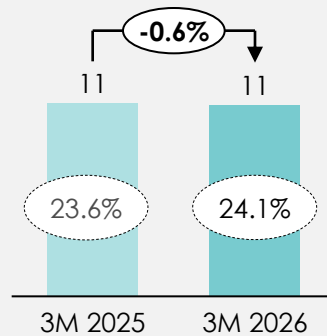
9% of group sales

Org: +12.6%
Inorg: (2.3%)
FX: (12.9%)

Sales
(€m)



Transformation
Products
(€m, % sales)



Penetration as % of Sales



Organic growth +12.6% with FX impact of -12.9%.



Transformation Products +5.1%, ex-FX, reaching penetration of 24.1%.



Conclusions: Net profit growth with accelerating transformation and lower Net Debt, in uncertain environment.



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- Positive trend in Europe (+3.6%).



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Q&A



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